

22 November 2013

Mr Tony Shepherd AO
Chair of the National Commission of Audit
John Gorton Building, King Edward Terrace
PARKES ACT 2600

**Submission to the National Commission of Audit
from the Australian Strategic Policy Institute (ASPI)**

Dear Mr Shepherd,

Thank you for your recent invitation for the Australian Strategic Policy Institute (ASPI) to submit a formal submission to the National Commission of Audit.

In response to your invitation, ASPI has prepared three submissions for the Commission's attention as attached. The first addresses reform issues relating to the Defence Organisation, the second examines the area of national security with particular reference to policing and cyber security, and the third sets out the background, activities and continuing rationale for the organisation of ASPI itself.

Also attached for reference is a copy of ASPI's 2012-13 Annual Report and a copy of ASPI's Special Report *The emerging agenda for cybersecurity*.

We hope that these submissions contribute to the work of the National Commission and we would be pleased to assist the Commission in any further way possible. If you or your staff have any further questions please do not hesitate to contact me at [REDACTED] or on [REDACTED]

Kind Regards,

[REDACTED]
[REDACTED]
Executive Director
Australian Strategic Policy Institute

Attachments:

- A - Submission One: Defence and Policing
- B - Submission Two: National Security
- C - Submission Three: Role of ASPI